



Somalia Capacity Injection (P149971)

AFRICA | Somalia | Governance Global Practice |
Recipient Executed Activities | Investment Project Financing | FY 2016 | Seq No: 4 | ARCHIVED on 23-Apr-2018 | ISR29150 |

Implementing Agencies: Ministry of Finance, Office of the President, Puntland State Government - Office of the President

Key Dates

Key Project Dates

Bank Approval Date:11-Aug-2015

Effectiveness Date:13-Oct-2015

Planned Mid Term Review Date:10-Oct-2017

Actual Mid-Term Review Date:10-Dec-2017

Original Closing Date:30-Jun-2020

Revised Closing Date:30-Jun-2020

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objective is to strengthen the staffing and institutional capacity of selected line ministries and central agencies to perform core government functions.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Name

Developing Civil Service Capacity for Key Cross-Cutting Government Functions:(Cost \$13.00 M)

Establishing Management Frameworks and Structures to Support Capacity Development:(Cost \$12.25 M)

Strengthening Policy Management Capabilities:(Cost \$6.75 M)

Project Management:(Cost \$2.00 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Moderately Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Moderately Satisfactory	● Satisfactory
Overall Risk Rating	● High	● High

Implementation Status and Key Decisions

Component 1: Developing capacity for key cross-cutting Government functions

Sub-component 1.1: Supporting harmonized and Government-led capacity injection in priority institutions

The results framework target of 'proportion of injected staff with salaries compliant with harmonized pay scale' has been exceeded in both FGS and PSG. Payment of salaries of staff in both FGS and Puntland are compliant with the harmonized Capacity Injection Modality (CIM) pay scale approved by the Steering Committee.

Sub-Component 1.2: Providing specialized training and coaching support for new recruits and their teams

FGS: All the CIM recruited staff have undertaken induction training. Short-term training in common functions (Financial Management; Procurement; human resources; monitoring and evaluation; policy planning and research) and advanced training in these course areas has been on-going at the time of the MTR.

The project has supported Government to establish a civil service training school (School of Management and Public Administration-SOMPA) in the Somalia National University, Mogadishu to undertake training of civil servants locally and on continuous basis. MoUs have been signed with external training institutions including Kenya School of Government and Civil Service College of Uganda to partner with SOMPA to build its capacity in the areas of curriculum development, preparation of training materials/modules and implementing a training-of-trainers program to increase the number of Somali local trainers.

Puntland: All CIM-recruited staff have undertaken induction training. Short-term training on common functions (Financial Management; Procurement; human resources; monitoring and evaluation; policy planning and research; and ICT and advanced training in these course areas were ongoing at the time of the MTR.

The project has supported Government to establish a civil service training school (Institute of Public Administration and Management-IPAM) in the Puntland State University, Garowe to undertake training of civil servants locally and on continuous basis. MoUs have been signed with external training institutions including Kenya School of Government, Tanzania Civil Service Institute, Civil Service College of Uganda and Ethiopia Civil Service University to partner with IPAM to build its capacity in the areas of curriculum development, preparation of training materials/modules and implementing a training-of-trainers program to increase the number of local trainers in Puntland. *The results indicator 'number of staff who state that they have used the training that they received' and the number of staff who have achieved improvements in skill/knowledge compared to a pre-training baseline measured by test results' has been achieved.*

Support to Libraries and Operationalization of the Training Institutions: The CIP is providing additional basic support in the areas of library facilities, equipment, furniture and internet connectivity, etc. The project is speeding up the operationalization of the faculties and departments of these new civil service training institutions. The Directors and staff of the institutes have already been appointed and are at post.

Component 2: Strengthening the policies and procedures for civil service management

Sub-component 2.1: Supporting priority ministries in re-organization and change management

The results framework target of 'change management plans developed and at least partially implemented' has been exceeded by both FGS and PSG. Having exceeded these targets, FGS and PSG have embarked on an ambitious restructuring of all ministries, departments and agencies to streamline their mandates and functions, and develop establishment ceiling and staffing plans to improve skills/personnel mix quality, and implement establishment control measures to check the employment side of the wage bill. While significant progress has been made in PSG and more than 25 MDAs have already been done, FGS is yet to start work on this important activity at the time of the MTR.



Sub-component 2.2: Strengthening basic Policies for civil service management

The HR policies and procedures completed at MTR for both FGS and Puntland are: (i) Recruitment, Selection and Appointment; (ii) Performance Management and Staff Appraisal; (iii) Records and Archival Management; (iv) Coaching and Mentoring; (v) Code of Conduct; (vi) Career Management & Schemes of Service; (vii) Establishment Control; (viii) Competency Policy Framework; (ix) Staff/Talent Retention Policy and Schemes. These policies have been validated and are currently being processed by the government into civil service administrative rules and regulations for Cabinet approval.

Pay and Grading: FGS and PSG: Work on the development of Civil Service Pay and grading Policy and pay structures is currently being processed. This activity is planned to be completed by June 2018 with the expectation of Cabinet approval by October 2018. The results framework target of 'civil service/pay policy and phased plan for implementation developed and submitted for Cabinet approval' will be achieved in 2018. The activity, however, needs to be speeded up in order to be completed in 2018.

Public Sector Pension Policy

FGS: This activity is a Year 3 target, and has been commenced. A consultant will be hired to support the development of the Pension Policy and Pension Bill to establish Public Sector Pension Fund for Somalia.

Puntland: Puntland is ahead of the planned results framework target. A Public Sector Pension Policy and the Bill to establish a Pension Fund have been developed. Data of the recently validated HR audit is being used to prepare the pension scheme options and costing.

Sub-component 2.3: Civil service work force management

Human Resource Audit

FGS: The Bank has reviewed and cleared the inception report together with the data gathering tool and the HR audit is set to kick off. The HR audit is a critical exercise whose results are needed to inform the work on pension, pay and grading, payroll cleaning and the development of new electronic personal records and biometric staff identification numbers for civil servants. FGS has rededicated itself to implement this activity within the new timelines. The Bank will follow up with adequate implementation and supervision.

Puntland: has completed its HR Audit ahead of schedule, and has already initiated the process of procuring consultant services for cleaning the payroll, preparing staff electronic personal records and biometric identification numbers and cards, and planning the installation of the Human Resource Management Information System (HRMIS).

Human Resource Data Management

FGS and Puntland: The civil service-wide records management system has been completed but the organizational level systems have been developed for only the 10 BIs (FGS) and 9 Bis (PSG). Records management officers have also been recruited and trained. There is a huge gap of public sector institutions not linked to the new government records management system because it is outside the scope of this project.

The results framework target of 'civil servants with complete electronic personal records' (participating ministries – 80% at MTR) have been exceeded as all CIM recruited staff currently have electronic personal records. The project will, however, continue to support government to rollout this activity in all MDAs that participated in the HR audit.

Sub-component 2.4: Strengthening the ethical foundation of the civil service

Both FGS and Puntland have completed and validated the code of conduct for their respective civil services. The documents have also been translated into Somali language for wider comprehension. The codes will form part of the civil service policies, procedures and regulations that will be processed for Cabinet approval later this year. *An abridged version (pocket size version) will be made available to all civil servants in 2018.*



Component 3: Strengthening policy management, coordination and monitoring capabilities at the center of Government

Sub-Component 3.1: Strengthening capacity for aid coordination, and monitoring and evaluation of the Somali Compact

The results framework target of 'Annual publication of aid data by ACU' has been fully achieved. The Aid Coordination Unit (ACU) had been integrated into the Office of the Prime Minister (OPM) with support from the CIP. The ACU's capacity to curate, analyze, and publish data annually has been developed with support from UNDP and the Bank. The aid coordination function in Puntland is in the Ministry of Planning and International Cooperation (MOPIC). The aid information management system developed for FGS includes a dedicated window for Puntland. The ACU started publishing aid data in 2016. The Bank has further supported filling of senior management and technical positions in M&E and statistics in FGS and PSG planning ministries.

Sub-Component 3.2: Developing basic policy management capabilities

Policy Coordination and Oversight

FGS and PSG: The mission confirmed that a policy Delivery Unit has been established in the Office of the Prime Minister (FGS) and Office of the President (PSG). Director positions have already been filled and additional technical positions recruited to support the work at the center of government. Whilst FGS is yet to initiate work on the development of a Cabinet Manual to guide policy processing and Cabinet decision-making, PSG has completed the development of a Cabinet Rules and Procedures Manual (Cabinet Manual) which has now been approved by the Cabinet.

The results framework target 'Development and approval of guidelines by the OPM and OOP for policy submissions to the Cabinet' has been achieved in Puntland but not in FGS. The Bank is devoting time to support FGS develop a Cabinet Manual in 2018 to fully achieve this indicator.

Line Ministries' Policy Capacity

FGS and PSG: Policy planning and research units have been established in both FGS and PSG but ministries are not submitting progress reports on high priority Government initiatives. This is mainly due to the absence of guidelines to support the work of the delivery units in OPM and OOP, and policy planning and M&E units in the MDAs. This is also partly due to the absence (FGS) and lack of implementation (PSG) of the Cabinet Manual. The Bank will assist the Cabinet of PSG and relevant departments of MDAs to implement provisions in the Manual.

The results framework target of 'Government priority initiatives for which OPM and OOP have received bi-annual progress reports by line ministries and provided guidance' has not been achieved at the time of MTR.

Component 3.3: Strengthening leadership for change and delivery

Public Administration Forum

Both FGS and PSG have conducted annual public administration fora and invited Federal Member States to share experiences and knowledge on public sector reform, discuss progress of public administration transformation in Somalia and chart a way forward to deepen reforms.

Executive Leadership Program

FGS and PSG: The Executive Leadership Program has been included in the partnership training support to be delivered by Kenya School of Government (KSG). The program will be implemented in the first quarter of 2018 and will ensure adequate women participation at the senior level. *Government will submit a clear work plan to achieve this result and ensure that leadership development training and networking programs for Ministers and Permanent Secretaries/DGs with focus on promoting a new Civil Service culture is implemented in 2018. The Bank is providing technical guidance to enable government fast-track implementation of the activity.*

Capacity Building for Ministry-Based Reform Teams



Both FGS and PSG have established Technical Implementation Committees (TICs) at the ministry/agency level to implement their respective reforms. The TICs are very active and directly responsible for the successes that have been achieved so far. They meet regularly and work closely with the project management teams to deliver and report on rapid results. They also form the foundation of change in their respective ministries and agencies.

Project management and coordination: at the project level has been relatively effective in Puntland compared to FGS which had to replace the Project Coordinator in 2017 for non-performance. A new **Coordinator** (previously occupied the position of M&E at the PCU) was hired through a competitive process and has since worked hard trying to bring project implementation on track. The Bank is following up with FGS closely on the filling of the vacant M&E position. Both FGS and PSG continue to submit high quality quarterly progress reports on the project and the various specialized disciplines.

Procurement: performance at FGS and Puntland is progressing on well. The MTR emphasized the importance of procurement planning for the effective implementation of the procurement process. The Bank will continue to provide procurement training to build the capacity of the staff including hand holding of PIU procurement staff.

Financial Management: The quarterly Interim Unaudited Financial Reports (IFRs) for both FGS and Puntland are submitted on time in line with the provisions of the grant agreement. The FM arrangements including EAFS and PIU staffing are adequate. The Bank and the FGS and Puntland will work together to ensure closer coordination between CIP and RCRF projects: *(i) closer CIP/RCRF coordination of the CIM salary payments to ensure appropriate salary payments cut-off dates and supporting documentation are submitted to the EAFS/Office of the Accountant General on time; (ii) adequate budgeting and timely requisition of CIM salary payments funds; (iii) all the project original financial transactions records (including CIM recruits) be maintained at the EAFS; and (iv) CIM recruits performance evaluation reports be shared with the EAFS/Accountant General including any changes (new entries and exits).* Government will institute measures to address concerns and FM recommendations/actions provided in the various financial management reviews (periodic FM supervisions), IFR reviews and External Audits.

Disbursement: There are no inactive Designated Accounts and applications are received in a timely manner. There were also no ineligible expenditures noted.

Communication: Generally, communication of project activities to Somalis and external stakeholders is good and regular. A communication strategy is currently being developed to provide a more structured and systematic way of disseminating information on the project to stakeholders.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	● Substantial	● Substantial	● Substantial
Macroeconomic	● High	● High	● High
Sector Strategies and Policies	● Substantial	● Substantial	● Substantial
Technical Design of Project or Program	● Moderate	● Moderate	● Moderate
Institutional Capacity for Implementation and Sustainability	● High	● High	● High



Fiduciary	● High	● High	● High
Environment and Social	● Moderate	● Moderate	● Moderate
Stakeholders	● Moderate	● Moderate	● Moderate
Other	● High	● High	● High
Overall	● High	● High	● High

Results

Project Development Objective Indicators

► FGS: Staff appointed to key positions by CIM through approved procedure (disaggregated by gender and professional categories) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	65.00	97.00	210.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

▲ Disaggregated by Gender (Female) (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	12.00	24.00	42.00

► PUNTLAND: Staff appointed to key positions by CIM through approved procedures (disaggregated by gender and professional categories) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	60.00	78.00	110.00
Date	14-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

▲ Disaggregated by Gender (Female) (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	17.00	24.00	22.00
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► FGS: Proportion of injected staff remaining in service more than 12 months (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	10.00	90.00	70.00
Date	11-Aug-2015	10-May-2017	13-Dec-2017	30-Jun-2020

► PUNTLAND: Proportion of injected staff remaining in service more than 12 months (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	9.00	99.00	70.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► FGS: Change management plans developed and at least partially implemented (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	10.00	10.00	7.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► PUNTLAND: Change management plans developed and at least partially implemented (Number, Custom)



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	9.00	9.00	7.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► FGS: Ministries / agencies with operational HR and FM functions (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	10.00	10.00	7.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► PUNTLAND: Ministries / agencies with operational HR and FM functions (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	9.00	9.00	7.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

Overall Comments

Intermediate Results Indicators

► FGS: Guidelines for recruitment and performance appraisal developed and approved by Steering Committee (Component 1) (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020



► PUNTLAND: Guidelines for recruitment and performance appraisal developed and approved by Steering Committee (Component 1) (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► FGS: Proportion of injected staff with salaries compliant with harmonized pay scale (Component 1) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	100.00	90.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► PUNTLAND: Proportion of injected staff with salaries compliant with harmonized pay scale (Component 1) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	100.00	90.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► FGS: The number of staff who state that they have used the training that they received on the job (Component 1) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	146.00	120.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

Comments

The training includes non-CIM recruited staff



► PUNTLAND: The number of staff who state that they have used the training that they received on the job (Component 1) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	27.00	136.00	80.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

Comments

The training includes non-CIM recruited staff

► FGS: The number of staff who have achieved improvements in skill/knowledge compared to a pre-training baseline (measured by test results)-(Component 1) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	150.00	150.00	150.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► PUNTLAND: The number of staff who have achieved improvements in skill/knowledge compared to a pre-training baseline (measured by test results)-(Component 1) (Amount(USD), Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	180.00	180.00	100.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► FGS: Percentage of senior staff in supported institutions with job descriptions (Component 2) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	10.00	100.00	100.00	90.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020



► PUNTLAND: Percentage of senior staff in supported institutions with job descriptions (Component 2) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	10.00	100.00	100.00	90.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► FGS: Civil Service Pay Policy and phased plan for implementation developed and submitted for Cabinet approval-(Component 2) (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	N	N	Y
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► PUNTLAND: Civil Service Pay Policy and phased plan for implementation developed and submitted for Cabinet approval-(Component 2) (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	N	N	Y
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► FGS: Pension Policy and phased plan for implementation developed and submitted for Cabinet approval (Component 2) (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	N	N	Y
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020



► PUNTLAND: Pension Policy and phased plan for implementation developed and submitted for Cabinet approval (Component 2) (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	N	N	Y
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► FGS: Civil Servants with complete electronic personal records (participating ministries)- (Component 2) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	80.00	95.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► PUNTLAND: Civil Servants with complete electronic personal records (participating ministries)- (Component 2) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	80.00	95.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► Annual publishing of aid data by ACU (Component 3) (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020



► FGS: Participants in Executive Leadership Program (disaggregated by gender)- (Component 3) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

Comments

The Executive Leadership Program has been included in the partnership training support to be delivered by Kenya School of Government (KSG).

▲ Disaggregated by Gender (Female) (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	10.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► PUNTLAND: Development and approval of guidelines by the OPM and OOP for policy submissions to the Cabinet (Component 3) (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	N	N	Y
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► FGS: Development and approval of guidelines by the OPM and OOP for policy submissions to the Cabinet (Component 3) (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	N	N	Y
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020



► PUNTLAND: Participants in Executive Leadership Program (disaggregated by gender)- (Component 3) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

▲ Disaggregated by Gender (Female) (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	10.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► FGS: Government priority initiatives for which OPM and OOP have received bi-annual progress reports by line ministries and provided feedback (Component 3) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	8.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

► PUNTLAND: Government priority initiatives for which OPM and OOP have received bi-annual progress reports by line ministries and provided feedback (Component 3) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	8.00
Date	11-Aug-2015	03-May-2017	13-Dec-2017	30-Jun-2020

Overall Comments

Data on Financial Performance

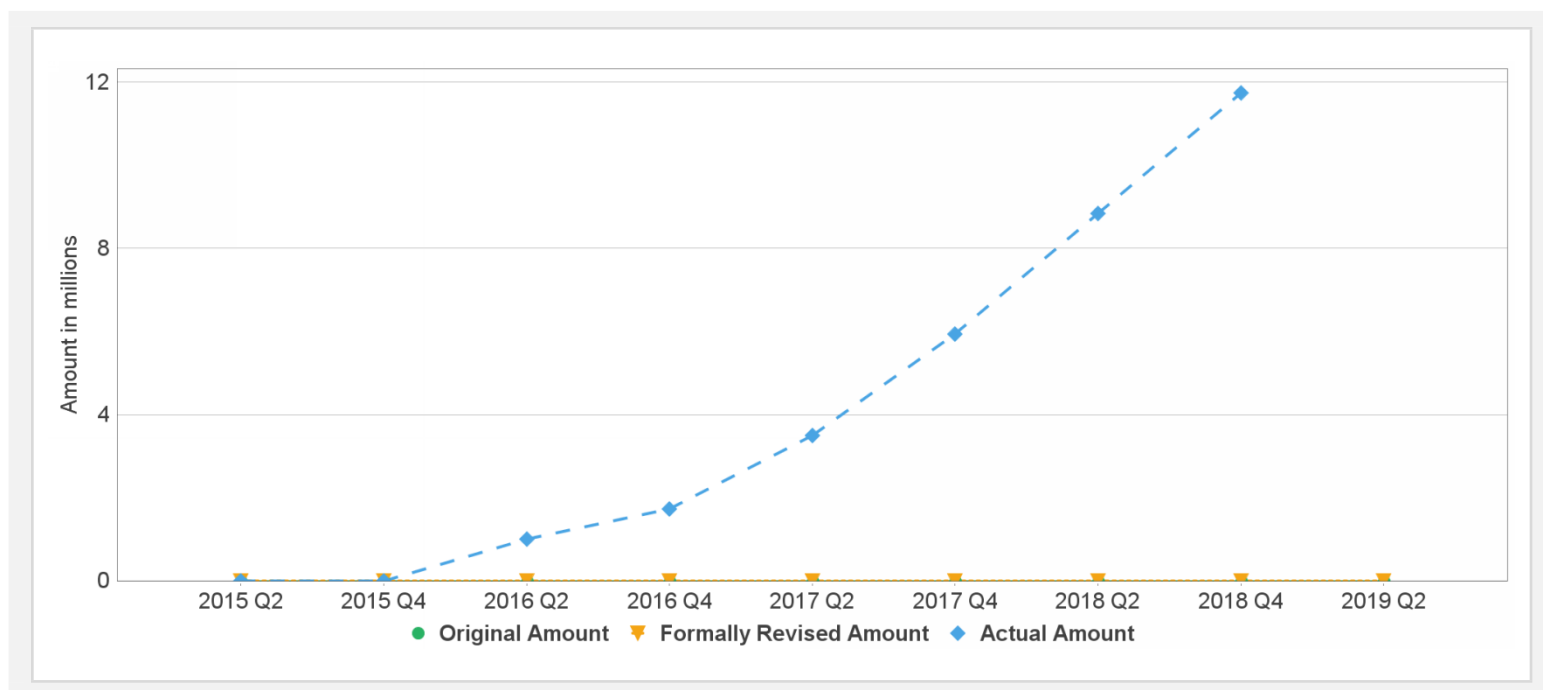
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P149971	TF-A0415	Effective	USD	10.00	10.00	0.00	8.83	1.17	88%
P149971	TF-A5472	Effective	USD	6.00	6.00	0.00	2.92	3.08	49%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P149971	TF-A0415	Effective	11-Aug-2015	02-Sep-2015	13-Oct-2015	30-Jun-2020	30-Jun-2020
P149971	TF-A5472	Effective	22-Jul-2017	24-Aug-2017	24-Aug-2017	30-Jun-2020	30-Jun-2020

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.



Related Project(s)

There are no related projects.
