



Somali Core Economic Institutions and Opportunities Program (SCORE) (P152241)

AFRICA | Somalia | Finance, Competitiveness and Innovation Global Practice |
 Recipient Executed Activities | Investment Project Financing | FY 2016 | Seq No: 5 | ARCHIVED on 26-Nov-2018 | ISR33660 |

Implementing Agencies: Government of Somaliland Ministry of Planning and Development, Ministry of Finance, Federal Republic of Somalia Ministry of Finance

Key Dates

Key Project Dates

Bank Approval Date: 20-Jan-2016

Effectiveness Date: 16-May-2016

Planned Mid Term Review Date: 18-Dec-2017

Actual Mid-Term Review Date: 18-Dec-2017

Original Closing Date: 30-Jun-2020

Revised Closing Date: 30-Jun-2020

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Project Development Objectives are to: (i) improve the enabling environment for private and financial sector development; and (ii) catalyze private investment and job creation.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Name

Component 1: Strengthening Core Economic Institutions:(Cost \$9.89 M)

Component 2: Expanding Economic Opportunities:(Cost \$16.41 M)

Component 3: Program Management:(Cost \$2.20 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Moderately Satisfactory	● Moderately Satisfactory
Overall Implementation Progress (IP)	● Moderately Satisfactory	● Moderately Satisfactory
Overall Risk Rating	● High	● High

Implementation Status and Key Decisions

SCORE's project development objective (PDO) is to: (i) improve the enabling environment for financial and private sector development; and (ii) catalyze private investment and job creation in key productive and service sectors.

Both progress towards achievement of PDO and overall project implementation progress (IP) are rated Moderately Satisfactory, with most of the activities under Component one progressing well. Implementation activities under Component were modified to reflect lessons learned and recommendations arising from the mid-term review (MTR). As such, the closing dates for the Somali Business Catalytic Fund (SBCF) and the SME Facility (SMEF) was extended to January 2019 and March 2019 respectively, from May 2018.

SCORE has three main components as follows:



Component 1: Strengthening Core Economic Institutions. This component has three sub-components and aims to strengthen the institutional setting that underpin financial and private sector development by improving the framework for financial system supervision and regulation as well as reducing the transaction costs associated with starting and operating a formal business, and port sector management. This component is executed by the beneficiary institutions through PIUs and the status of project implementation for each of the three components is Moderately Satisfactory.

Component 2: Expanding Economic Opportunities. This component directly addresses the needs of the private sector in the Somali peninsula. The component finances the SBCF, a matching grant scheme that supports new investments to SMEs. In addition to SBCF, the component finances an SME facility (SMEF) that provides technical assistance and business services designed to assist Somali entrepreneurs to launch, manage, and grow successful businesses.

Component 3: Project Management. This component aims to facilitate the implementation arrangements for the project by supporting the operation of the Project Implementation Units (PIUs), which is the responsible implementing agency of the project with support from the Project Steering Committee.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	● High	● High	● High
Macroeconomic	● High	● High	● High
Sector Strategies and Policies	● Moderate	● Moderate	● Moderate
Technical Design of Project or Program	● Substantial	● Substantial	● Substantial
Institutional Capacity for Implementation and Sustainability	● High	● High	● High
Fiduciary	● High	● High	● High
Environment and Social	● Moderate	● Substantial	● Substantial
Stakeholders	● Moderate	● Moderate	● Moderate
Other	● High	● High	● High
Overall	● High	● High	● High

Results

PDO Indicators by Objectives / Outcomes

Strengthen Core Economic Institutions				
▶ Number of recommended laws/regulations/amendments/codes enacted or policies adopted (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	3.00	5.00
Date	15-Apr-2016	31-Jan-2018	28-Sep-2018	30-Jun-2020
▲ Number of recommended laws/regulations/amendments/codes enacted in Somaliland (Number, Custom Breakdown)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1.00	1.00	1.00
Date	15-Apr-2016	31-Jan-2018	31-Jan-2018	30-Apr-2019

Expand Economic Opportunities

▶Private Capital Mobilized (Amount(USD), Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	643,000.00	1,213,180.00	7,000,000.00
Date	15-Apr-2016	31-Jan-2018	30-Mar-2018	30-Jun-2020

▶Additional number of direct jobs created in enterprises supported by the SBCF (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	714.00	2,000.00
Date	31-May-2016	--	30-Mar-2018	30-Jun-2020

▶Total number of additional direct jobs created in enterprises supported by the project (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	20.00	714.00	2,000.00
Date	15-Apr-2016	31-Jan-2018	31-Jan-2018	30-Jun-2020

▲Total number of direct jobs for women (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	20.00	207.00	650.00
Date	15-Apr-2016	31-Jan-2018	30-Mar-2018	30-Jun-2020

▲Total number of direct jobs for youth (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	20.00	470.00	800.00
Date	15-Apr-2016	31-Jan-2018	30-Mar-2018	30-Jun-2020

Overall Comments

The changes made to Component two of the project because of the restructuring include the continuing to operate the SME Facility (SMEF) to March 2019 and not May 2018 as originally anticipated. As such, it seems likely that the target numbers for beneficiaries under Business Development Services (BDS) and businesses incorporating improved business practices or processes in enterprises supported by SMEF might be met.



Intermediate Results Indicators by Components

Component 1: Strengthening Core Economic Institutions				
▶Component 1(c): Total number of diagnostic reports on port sector (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	2.00	2.00
Date	16-Jul-2018	--	28-Sep-2018	30-Jun-2020
▶Component 1 (c): Number of FGS/Ports Authority officials trained on management of ports concession agreements (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	5.00	5.00
Date	16-Jul-2018	--	28-Sep-2018	30-Jun-2020
▶Total annual number of actionable on-site and off-site examination reports issued (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	21.00	15.00
Date	15-Apr-2016	31-Jan-2018	28-Sep-2018	30-Jun-2020
▶Component 1 (b): Total number of diagnostic reports on legal, regulatory, institutional and infrastructure setting aimed at supporting business registration and operations (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	2.00	2.00
Date	16-Jul-2018	--	28-Sep-2018	30-Jun-2020
▶Component 1 (a): Inter-bank payment, clearing and settlement system live and operational (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	--	No	Yes
Date	16-Jul-2018	--	28-Sep-2018	30-Jun-2020

Component 2: Expanding Economic Opportunities



►Total annual increase in revenue of firms supported by SBCF and SMEF that received training and advisory services (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	114.00	25.00
Date	15-Apr-2016	31-Jan-2018	30-Mar-2018	30-Jun-2020
►Component 1 (a): Core-banking and accounting system at CBS live and operational (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	--	Yes	Yes
Date	02-Jul-2018	--	28-Sep-2018	30-Jun-2020
►Number of individuals receiving subsidized TVET or other forms of training financed by the SMEF (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	565.00	490.00	1,200.00
Date	15-Apr-2016	31-Jan-2018	30-Mar-2018	30-Jun-2020
►Citizen engagement: Proportion of STEP beneficiaries who consider that design and/or implementation of project subjected to consultation is responsive to their view (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00
Date	15-Apr-2016	31-Jan-2018	30-Mar-2018	30-Jun-2020
►Number of individuals receiving subsidized BDS or advice financed by the SMEF (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	497.00	559.00	850.00
Date	15-Apr-2016	31-Jan-2018	30-Mar-2018	30-Jun-2020
►Component 2 (b) : Percentage of Business Development Services (BDS) providers with repeat clientele and/or new clientele because of SMEF TA support disaggregated to show female workers and women enter (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	50.00
Date	16-Jul-2018	--	30-Mar-2018	30-Jun-2020
►Component 2 (b): Percentage of businesses incorporating improved business practices or processes because of SMEF TA support (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	60.00
Date	16-Jul-2018	--	30-Mar-2018	30-Jun-2020



Overall Comments

It seems likely that the target for private capital mobilized and jobs created in enterprises supported by SBCF might not be met. This is because the final disbursement amount on SBCF is expected to fall below US \$7.0 million and may be as low as US \$6.5 million mainly due to drop outs of grant beneficiaries in Southern Somalia. The reduced disbursements might reduce enterprise expansion

Data on Financial Performance

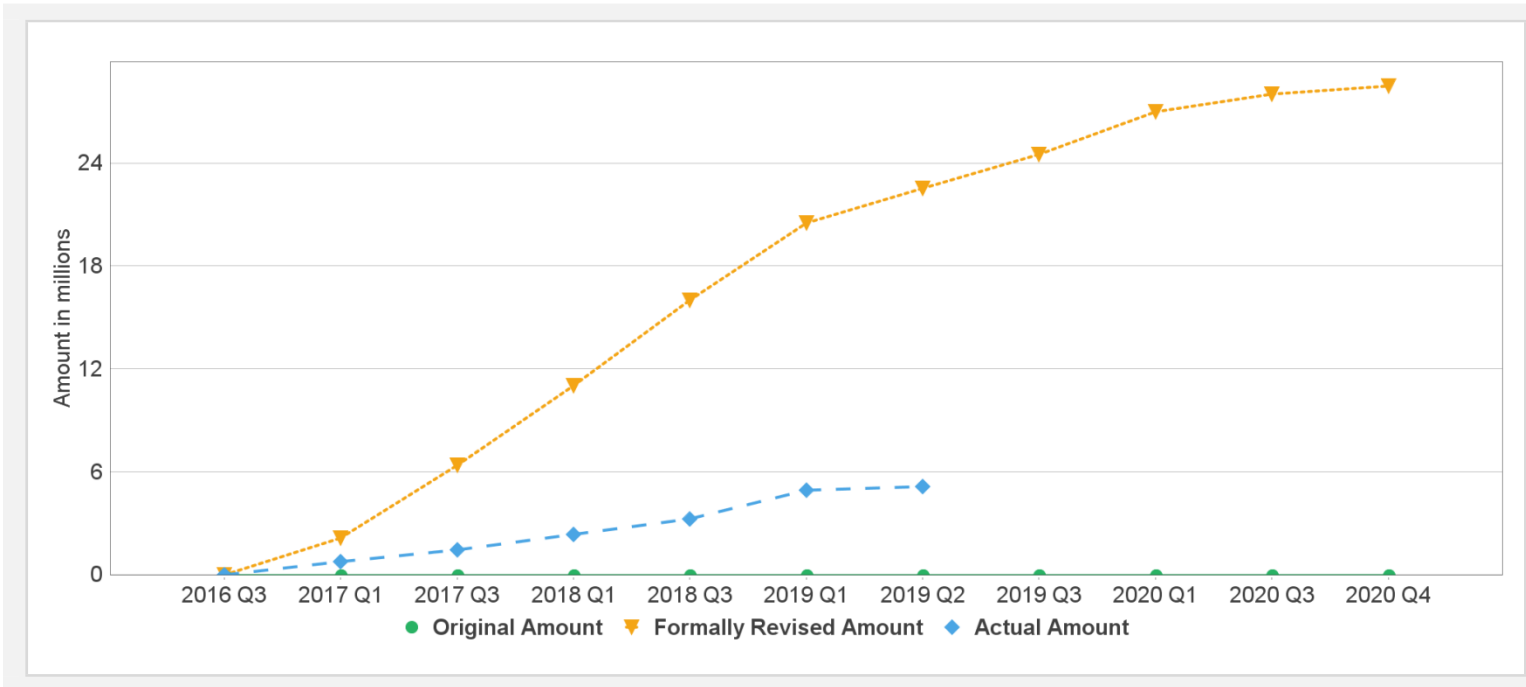
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P152241	TF-A1688	Effective	USD	3.30	3.30	0.00	3.28	0.02	99%
P152241	TF-A1698	Effective	USD	1.50	1.50	0.00	1.33	0.17	88%
P152241	TF-A8094	Effective	USD	7.29	7.29	0.00	0.53	6.76	7%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P152241	TF-A1688	Effective	20-Jan-2016	15-Feb-2016	16-May-2016	30-Apr-2019	30-Jun-2020
P152241	TF-A1698	Effective	20-Jan-2016	15-Feb-2016	27-May-2016	30-Apr-2019	30-Apr-2019
P152241	TF-A8094	Effective	12-Jul-2018	25-Aug-2018	25-Aug-2018	30-Jun-2020	30-Jun-2020

Cumulative Disbursements



Restructuring History

Level 2 Approved on 30-Apr-2018 ,Level 2 Approved on 08-Aug-2018

Related Project(s)

There are no related projects.